

P-16

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P-16 Collaboration in the States

By Carl Krueger Updated June 2006

Policymakers in the states are increasingly looking for ways to raise student achievement in kindergarten through high school, and improve college access and success. To do this, states and local communities are trying to create an integrated system of education in which all levels of education – pre-kindergarten through college – coordinate, communicate and educate as one system instead of several. These efforts have been named most commonly K-16, P-16 and P-20.

Although K-16, P-16 and P-20 are similar in nature, there are notable differences:

- A K-16 system integrates a student's education from kindergarten through a four-year college degree.
- A P-16 system integrates a student's education beginning in preschool (as early as 3-years-old), and ends with a four-year college degree.
- A P-20 system expands the P-16 system to include graduate school education.

Regardless of the type of system a state or local community chooses, it is important to note that the goal is the same: to create system of education which begins in early childhood and ends after college that promotes access, standards, accountability and life-long learning. Other common goals include smoothing the transition from high school to college, improving teaching quality, reducing remediation and raising student achievement across all educational levels. While there is a great deal of interest in P-16 in the states, funding remains an issue. Though some P-16 councils (Georgia, Maryland and Wisconsin) have sustained funding and dedicated staff, most do not. This lack of funding can limit the impact of a P-16 council and impede policy change.

Currently, 30 states are engaged in some kind of P-16 activity. While one state, Florida, enacted a governance change, most states have taken an incremental approach to implementing a P-16 system. Five states (Florida, Indiana, North Carolina, Ohio and Texas) have passed legislation to establish a P-16 council or initiative, but most are formed voluntarily or through executive order. A sixth state, Delaware, created its P-16 council through executive order, then enacted legislation to codify it into law. Most P-16 councils have business and community involvement. This is an important component as states increasingly seek to link education to economic development. While there are many K-16/P-20 efforts at the local level – such as the El Paso Collaborative for Academic Excellence in Texas or the Stark County P-16 Compact in Ohio – the purpose of this note is to highlight state efforts.

KEY

Program Information: Was the P-16 initiative/council created by legislation, executive order or an agency? Who participates?

Start Date: When did the initiative/council begin?

Type of System: K-16, P-16 or P-20? **Funding:** Federal, state or private?

Goals: What is the primary mission of the P-16 council/initiative?

Early Learning Component: Is there an explicit early learning focus to the work of the P-16 council/initiative? **High School/Postsecondary Alignment Component:** Is there a high school-to-college alignment plan?

Local councils/community outreach/business involvement component: Does the state have local P-16 councils? Are business or community leaders

involved in the work of the council/initiative?

Progress: What progress, if any, has been made?

State	Program Information	Start date	Type of system	Funding	Goals	Early learning component	High school /post- secondary alignment component	Local councils/ community outreach/ business involvement component	Progress
Arizona The Governor's P-20 Council http://www.governor.state.az.us/P20/	Executive Order Representation includes the governor, members of the legislature, the superintendent of public instruction, three college presidents, representatives from community colleges and the Board of Regents, as well as parent, community and business groups.	2005	P-20	No	Alignment of high school, college and work expectations to meet industry-specific skill sets; strengthening high school and postsecondary accountability systems; improving elementary and middle school standards, especially in the areas of math and science.	No	In process of developing policies.	Yes P-16 Council includes parent, business and community groups, as well as tribal and student representation.	Recently started publishing a P-16 newsletter, CONTINUUM, which will be published quarterly and provide updates on the Council's activities. http://www.governor.st ate.az.us/P20/docume nts/041106 PDFP-20TheContinuum.pdf
Arkansas The Arkansas P-16 Partnership	Agency initiated Partnership formed by the University of Central Arkansas, the Department of	2003	P-16	Yes Arkansas Department of Education administers a	Improve student achievement and teaching quality in the state.	No	No	Yes P-16 Partnership brings state agencies and schools together	In the process of developing a five- year strategic P-16 plan for the state.

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http://www.ark ansashighered .com/ATQE/P1 6Summary.pdf	Workforce Education and the Arkansas Department of Education.			federal "Teacher Quality Enhancement Program" grant.				with business groups in the state.	
California The Superintenden t's California P-16 Council http://www.cde .ca.gov/eo/in/p c/	Agency initiated Statewide assembly of education, business and community leaders, including representatives from the legislature, the University of California, California State University, California Community Colleges and local school districts.	2004	P-16	No	Link all levels of education and eliminate achievement gaps; Raise public awareness about the link between educational attainment and a healthy economy.	Yes	Yes California State University's "Early Assessment Program" is a joint effort between the State Board of Education, the Department of Education and CSU designed to gauge the college-readiness of high school juniors based on CSU admission standards. Those who are not prepared can use the senior year to get up to speed. The "Academic Improvement and Achievement Act" ("AIAA"), A.B. 1292 and S.B. 1582 (Calif. 1998), created regional K-16 partnerships for schools with low college-going rates, to examine participation and performance on college admissions tests, college prep courses, AP exams,	Yes There are many outreach programs in place and numerous representatives from the business community serve on the P-16 Council. AIAA regional K-16 partnerships must include participation from at least one higher education institution and two community or business groups.	No information available at this time.

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							and state assessments. Intervention methods are left to each district.		
Colorado Colorado Education Alignment Council http://www.stat e.co.us/cche/r eforms/execor ders/ceacb009 05.pdf Colorado Partnership for Education Renewal http://online.jef fco.k12.co.us/c oper/reports/P- 16view.pdf	CO has two separate initiatives and pending P-16 legislation (S.B. 06-046). The Colorado Education Alignment Council was created by executive order. The Governor appoints members from the K-12, higher education and business communities. The Colorado Partnership for Education Renewal is a voluntary association.	2005	P-16	No	The Colorado Education Alignment Council seeks to develop a set of performance standards for high school graduation and align those standards with college and workforce expectations. The Colorado Partnership for Education Renewal seeks to align curriculum, reduce remediation and stimulate economic development in the state with the involvement of the business community.	No	Both groups are in the process of developing policies.	Yes Business and community leadership plays a prominent role on both councils.	In the process of developing policies.
Delaware P-20 Council http://www.stat e.de.us/govern or/orders/webe xecorder47.sht ml	Originally formed by executive order in 2003, the P-20 Council was formalized by legislation in 2005.	2003	P-20	Yes An Early Childhood Assistance Program provides nearly \$4 million a year.	Increase college access for low- income and minority students and reduce remediation.	Yes Participates in an Early Childhood Assistance Program.	In process of developing transition policies.	Yes Representatives from Chamber of Commerce and Business Roundtable serve on the council.	In the process of developing policies.

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	tit. 14, § 107 Includes representation from the Governor's office, legislature, higher education, business and early childhood communities.								
Articulation Coordination Committee (ACC) http://www.firn. edu/doe/posts econdary/post home.htm	Agency initiated Legislative mandate effective 2003, H.B. 2263 (Fla. 2000) The Florida Board of Education oversees kindergarten through graduate school education, including state colleges and community colleges.	1994	K-20	Yes State funding	Particular emphasis on improving teacher education as a way of improving system alignment, H.B. 63 (Fla. 2000).	Yes Public schools have responsibility for pre-kindergarten Universities provide education training, and community colleges provide general education and continuing education for P- K teachers.	Yes One common placement test for all public community colleges and state universities.	No	Creation of a statewide student data system and a statewide common course numbering system.
Georgia P-16 Initiative http://www.usg .edu/p16/	Executive order; voluntary agency participation includes multiple business, education, and community groups. The "P-16 Department" coordinates the collaborative efforts of the University System	1995	P-16	Yes Combination of state, private and federal funds.	Raise student achievement; smooth transitions between various levels of education; improve postsecondary completion rates; close achievement gaps and increase access; reform	Yes Birth-Age 5 Teacher Preparation Consortium promotes the development of qualified early learning teachers.	Yes College preparatory curriculum is aligned with University System admission requirements. "Gateway to College Academy" attempts to recover high school dropouts and get them through at least two years of college.	Yes P-16 Councils formed by and serve at the local level. Includes multiple business, education, and community groups.	2-year and 4-year colleges, all have common core curricula, and automatic transfer of core credits. Developing P-16 "data marts" to monitor student progress from high school to college and into the workforce. The state has also

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	of Georgia, the Governor's Office, P-12 schools and the business community.				teacher education.		Georgia also recently created an Early College Initiative.		increased the number of and diversity of teachers in the state.
Hawaii P-20 Initiative http://www.p20 hawaii.org/def ault.asp?itemi d=1000476	Agency Initiated Collaboration between the University of Hawaii, the Hawaii Department of Education and the Good Beginnings Alliance that includes representatives from government and business and community groups.	2002	P-20	Trying to secure funding to implement vision.	Raise student achievement by increasing institutional capacity and engaging business and community groups; Establish a P-20 data collection and assessment system; Communicate the goals and benefits of P-20 to the larger community.	Yes The "Good Beginnings Alliance" ensures early learning interests are represented.	In process of developing policies.	Yes	Recently finalized a strategic plan for P-16, 2006-2010.
Illinois Illinois P-16 Education Collaborative http://www.p16 _illinois.edu/	Agency initiated Includes the Illinois Board of Higher Education, the Illinois Community College Board, and the Illinois State Board of Education	Not avail- able	P-16	No	Improve teacher quality; assess basic skills of potential teacher preparation candidates; create standards to improve curriculum and student performance.	Yes	Developing policies and priorities on college readiness	Yes Business and industry representatives are full members of the P-16 Education Collaborative.	Several local initiatives are currently in place.
Indiana Indiana Education Roundtable	Originally formed voluntarily in 1998, the Roundtable was formalized by legislation in 1999. IND. CODE ANN. §	1998	P-16	Yes State funding helped to launch and continues to support P-16	Improve student achievement by focusing on academic standards, assessment,	Yes	Yes The "Core 40," a rigorous college-prep curriculum, is the required core curriculum for all	Yes Business and community representation plays a significant role on the	Development of a comprehensive blueprint for P-16 education in the state, including more than 70 strategic

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http://www.edr oundtable.stat e.in.us/	20-19-4-2 Co-chaired by the Governor and the Superintendent of Public Instruction, the Roundtable Includes equal representation from K-12, higher education, business, community groups, parents and the Indiana General Assembly.			efforts in the state.	accountability, leadership and school governance; improve teaching quality and increase school readiness; focus on drop out prevention and the effective use of technology.		Indiana high school students. It will be the minimum college admissions standard by 2011.	Roundtable.	recommendations for raising student achievement. http://www.edroundtable.state.in.us/pdf/P16/brochure-7-04.pdf http://www.edroundtable.state.in.us/pdf/P16/P-16plan.pdf
Kansas The Governor's Education Team http://www.ksg overnor.org/wo rkgroups_ed.ht ml	Executive Order Governor created a P-16 Task Force to investigate the development of a P-16 system	2004	P-16	No	Examine the current education system as it relates to early learning, K-12 and higher education; identify and recommend policies that will facilitate the creation of a P-16 system.	In process of developing policies.	In process of developing policies	Business and community groups played a role on the Education Team and the development of recommendations.	Submitted final recommendations to the Governor.
Kentucky Kentucky P- 16 Council http://www.cpe .state.ky.us/co uncil/council_p 16 council.as p	Agency initiated The Council was formed by the Kentucky Board of Education and the Kentucky Council for Postsecondary Education. Members include representatives from early learning, K-12 and higher education,	1999	P-16	No	Improve teacher preparation and quality; eliminate barriers and smooth the transition between high school and college; align standards and assessments.	Yes The Governor's Early Childhood Commission is involved with the Council's work.	Yes Examples include the "virtual high school" partnership with a virtual university and the curriculum/ standards P-16 alignment team in math and literacy.	Yes Several programs including: business leaders and professionals serve on the P-16 Council, local P-16 Teams include community members Examples: - Appalachian P-16 Council	Articulation agreements are In place between 2-year and 4-year colleges, and between 4-year colleges. Postsecondary enrollment has risen 25% and completion rates have risen by 50%.

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	as well as business and community groups.							- Northern Kentucky Council of Partners in Higher Education Planning a web site for online assessment of college readiness in math	
P-16+ Commission No website available at this time.	Agency initiated Louisiana Board of Regents and Louisiana State Board of Elementary and Secondary Education appointed the P- 16+ Commission	1999	P-16	No	Preschool initiatives and the seamless transition from high school to college; special attention paid to low-income and minority student success.	Yes The "LA Four" program emphasizes preschool.	In process of aligning high school exit exam with college placement exam Every university must have a P-16+ council to work with school districts	Yes	No information available
The Task Force to Create a Seamless Pre- Kindergarten through Sixteenth Grade Education System. http://www.mai ne.gov/tools/w hatsnew/index. php?topic=Go v+News&id=1 999&v=Article	Executive Order The Task Force is led by the Commissioner of Education and is composed of the Chancellor of the University of Maine System and the President of Community College System, as well as 18 other members appointed by the Governor.	2004	P-16	No	Examine education system and recommend how to remove barriers to smooth the transition between the different levels of education; examine finance models that would support a P-16 system.	Yes	No information available	No	No information available
Maryland	Agency initiated	1995	K-16	Yes	Engage	Yes	Yes	Yes	The Associate of Arts

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The Maryland K-16 Partnership for Teaching and Learning http://mdk16.usmd.edu/	Includes the Maryland Higher Education Commission, as well as the Maryland State Department of Education and University System of Maryland The partnership is a voluntary collaboration with a Leadership Council that includes corporate, civic and education leaders. A K-16 Workgroup facilitates the direction of the Leadership Council and is comprised of faculty, policymakers and business representatives.			Federal and private funding helped to launch the Partnership. Each co-chairing agency provides staff to keep the partnership active. The K-16 Partnership was able to secure \$2 million in state funding.	postsecondary faculty to develop clear expectations for college entrance; Improve teacher education curricula; expand student data systems; improv student achievement in reading and math at all levels.	The Associate of Arts in Teaching Degree has an early childhood education component.	High school core learning goals and K-12 performance standards were developed with higher education input.	Maryland Business Roundtable is part of the K-16 Working Group and Leadership Council and helped determine K-12 achievement standards	in Teaching Degree is a fully articulated program designed to improve and ease student transfer for teacher education candidates. Beginning in the Spring of 2006 Maryland community colleges will offer 45 AAT's. Professional Development Schools also received \$2 million in state funding in 2006. K-16 Cost Analysis and Action Plan both approved http://mdk16.usmd.ed w/images/fileuploads/F inalReportK16Workgr oup062004.pdf
Minnesota The Minnesota P-16 Education Partnership No website available at this time.	Agency Initiated Includes the Minnesota State Colleges and University System, the University of Minnesota, the Minnesota Department of Education, the Minnesota Private College Council, the Minnesota Career College	2003	P-16	No	Complete a feasibility study of a seamless student identification system for public school students; complete a college access survey and establish criteria for effective P-16 programs; Establish	No	Yes The Alignment for College Readiness work group is focused on the transition from high school to college.	No	Work groups have identified goals and presented update reports at P-16 Partnership meetings.

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	Association, the Minnesota PTA and Education Minnesota. The work of the Partnership is divided between six working groups: The P-16 Student Identification System; College Access Programs; Remediation Study and Action Plan; Alignment for College Readiness and Work Standards; Aligned Math Assessment; and Coordination of Web-based Career Information Sites.				remediation strategies for high school and college; Develop volunta4ry postsecondary and work readiness skills in reading writing and math; Coordinate web- based career information sites into a single site.				
Missouri K-16 Coalition http://www.dhe .mo.gov/achie vementgaprep ort.shtml	Agency initiated Includes: the Missouri Coordinating Board for Higher Education, the University of Missouri Board of Curators, and the Missouri State Board of Education	1996	K-16	No	Align teacher education programs with K-12 performance standards; increase public awareness of the benefits of education; raise student achievement, particularly in mathematics.	No	Yes Working to improve math education K-16 for all students	Yes Coalition includes business representatives Created a video calling for better math education	Presented a report on "Achievement Gap Elimination" in 2004.
Nebraska The Nebraska P-16 Initiative	Agency initiated Includes the Nebraska State Education Commissioner,	1998	P-16	No	Increase the number of students who enroll and complete college in the state;	No	Distributed literature to eighth grade students and parents promoting rigorous high school coursework.	Yes There are regional P-16 councils.	Produced curriculum alignment materials in math, English and foreign languages. Produced a P-16

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http://p16.nebr aska.edu/	President of the University of Nebraska, the Nebraska State Board of Education and the Nebraska Board of Regents. The State Department of Education coordinates the efforts of regional P-16 councils.				reverse the out- migration of Nebraskans with high levels of education.				report for the Nebraska Legislature.
Nevada The Nevada P-16 Council No website available at this time.	Agency Initiated The Council includes representatives from higher education, K-12, government, business, parents and the early learning community	2002	P-16	No	Align standards and assessments; Increase collegegoing rates, especially for lowincome and minority students; reduce levels of remediation; Improve teacher preparation and professional development programs.	Yes	Seeking to get high school and postsecondary faculty to agree on standards and expectations. Promoting a junior-year high school assessment to gauge college readiness.	Yes There is business representation on the council.	P-16 education has been incorporated into the state's Master Plan for Higher Education.
New York Office of K-16 Initiatives http://www.highered.nysed.gov/kiap/home.html	Agency initiated The New York State Education Department manages the Office of K-16 Initiatives and Access Programs. Operations are coordinated through units: The Pre-Collegiate Preparation Programs Unit, the Collegiate	1997	P-16	Yes Federal	Improve college graduation rates for disadvantaged students; close achievement gaps for students in need of intervention services to meet the Regents graduation requirements.	Yes Revised teacher education requirements in 2000	Yes Extensive programs between universities and high schools; for example, CUNY sponsors the College NOW program	Yes Local and regional communities and business councils are involved	Collaborative relationships between 80 institutions of higher education and 300 community and business groups have been established. The Office also offers support services to at- risk youth at over 500 elementary, middle and secondary schools in the state.

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	Development Programs Unit and the Teacher Development Programs Unit.								
North Carolina Education Cabinet No website available at this time	Legislative Mandate: N.C. GEN. STAT. § 116C-1 Includes: The Governor, the State Superintendent of Public Instruction, the Chair of the State Board of Education, the President of the University of North Carolina System, the President of the North Carolina Community College System and the President of the Association of Independent Colleges and Universities. The Governor's Smart Start initiative for early childhood initiated P-16 collaboration in Education Cabinet in 1995.	1995	P-16	Yes Federal and private.	Emphasis on agencies working together across governance boundaries, including the Department of Health and Human Services.	Yes Primary initiative is University- School Teacher Education Partnerships.	Yes The "New Schools Project" is a public- private partnership designed to create smaller high schools and increase college readiness for students in the state.	Yes	The creation and implementation of several programs designed to smooth transitions and raise student achievement including the Pathways Project and the New Schools Project.
Ohio	Legislative Mandate	2005	P-16	No	Improve access to early learning	Yes	Yes Alignment of high	No	In the process of developing
Partnership for Continued	S.B. 6 established the Partnership for				opportunities for children under five; increase	Expansion of access of preschool is a	Alignment of high school curriculum and the Ohio		recommendations

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Learning http://www.pcl. ohio.gov/jcore/ pcl/HomeCont ent.jsp	Continued Learning to promote "systemic approached to education," preschool through postsecondary education.				opportunities for high school students to earn college credit; expand workforce development programs in the state; align high school standards with postsecondary expectations and assessments; reduce remediation levels.	primary goal of the Partnership.	Graduation Tests with the expectations of postsecondary education is a top priority.		
Oklahoma No name for the initiative No website available at this time.	Agency initiated Includes the Oklahoma State Regents for Higher Education, the Oklahoma State Board of Education, and the Oklahoma Department of Career and Technical Education	1997	K-16	No	Reduce remediation; align K-12 and postsecondary standards.	Yes Developing remediation program for students who fail teacher certification tests. Encouraging college faculty to add K-1 2 standards material to subject matter curricula.	Yes Moving K-12 assessment toward alignment with ACT test. Working to make K- 12 standards sufficient to prepare students for college.	Yes Business input is solicited to learn needs, give feedback on graduates.	No information available.
Oregon PK-20 Redesign http://www.ode _state.or.us/se arch/results/?i d=85	Agency initiated Initial partnership between the State Board of Education, the Board of Higher Education, and the Oregon University System. Recently, the Joint	1995/ 2005	K-16/ K-20	Yes Federal and private	Align high school and postsecondary standards and assessments; create a K-20 budget system and performance measures.	Yes Teacher training is aligned with K-12 performance standards.	Yes The Proficiency- Based Admission Standards System (PASS) aligned college entry and high school completion standards. Linking Assessment	Yes Web site is designed to inform students, parents, and teachers about PASS and LADDER PK-16.	PASS has aligned high school exit and college entrance requirements. LADDER PK-16 will link high school assessment data to college admissions and placement at all seven universities that comprise the Oregon

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	Boards of Education began working on K-20 redesign.						Data Directly To Entry (LADDER PK- 16) aligns high school assessment data directly with college admissions and class placement. The Oregon Board of Education governs both K-12 and community colleges.		University System. University of Oregon recently received a FIPSE grant to develop a P-16 "Digital Learning Environment" to identify college readiness.
Pennsylvania No name for the initiative No website available at this time.	Agency initiated Includes the Pennsylvania Academy for the Profession of Teaching and Learning, with the support of the Pennsylvania Department of Education. Regional councils perform the bulk of the P-16 work in the state.	2000	K-16	Funding comes from the Pennsylvania Academy for the Profession of Teaching and Learning. Funds are allocated through the Pennsylvania Department of Education.	Concerned primarily with raising math achievement among public school students.	Working on the issue of teacher education and the preparation of pre-service teachers.	No	Yes There are six regional P-16 councils.	No information available
Rhode Island Rhode Island Statewide PK- 16 Council http://www.gov ernor.state.ri.u s/documents/e xecutiveorders /2005/08 PK1 6.pdf	Executive Order The Council is chaired by the Governor and includes the Chair of the Board of Governors for Higher Education, the Chair of the Board of Regents for Elementary and Secondary	2005	P-16	No	Improve college preparation; link achievement standards with workforce needs and expectations; establish formal credit-based transition programs between high schools and higher education institutions; create	No	Yes Seek to establish credit-based transition programs between high schools and colleges.	Representatives from the Economic Policy Council and the Economic Development Corporation serve on the Council, as does the Chair of the Human Resources Investment Council.	In the process of developing policies

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	Education, the Commissioner of Elementary and Secondary Education, the Commissioner of Higher Education, the Director of the Department of Labor and Training, the Executive Director of the Rhode Island Economic Development Corporation, the Chair of the Rhode Island Economic Policy Council, and the Chair of the Human Resources Investment Council.				a unified data system capable of sharing information across all education levels; increase postsecondary opportunities for low-income residents.				
Tennessee P- 16 Council http://www.tnto morrow.org/p1 6council/index. htm	Agency Initiated The Tennessee P- 16 Council is a public/private partnership that includes the Department of Education, the Higher Education Commission, the State Board of Education and numerous K-12, community and business interests. The work of the council is divided up into three	2002	P-16	No	Improve student learning at all levels; ensure that every student has a quality teacher; increase public awareness of the link between educational attainment and a healthy economy.	No	No	Yes There is significant business representation on the Council.	No information available

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	subcommittees: Student Learning, Teaching Quality and Public Awareness.								
No name for the initiative http://www.tex aseducationinf o.org/tpeir/Ind ex.asp	Legislative Mandate H.B. 1 (2005) requires the Texas Education Agency and the Texas Higher Education Coordinating Board work together to develop and enhance collegereadiness standards public schools. The state also maintains a "PK-16 Public Education Information Resource" website that features elementary, secondary and higher education data for the research and planning purposes. The program is a joint project between the Texas Education Agency, the Texas Higher Education Coordinating Board and the State Board for Educator	2005	P-16	No	Create science, technology, engineering and math academies throughout the state; develop an electronic records system to facilitate the transfer of students between districts and between high school and college; develop a series of voluntary end-of-course assessments in math and science to gauge college preparation; create college-readiness indicators, including the reporting of remediation rates on public high school report cards.	No	Yes College-readiness indicators and assessments are part of the plan.	No	Passed the "P-16 College Readiness and Success Strategic Action Plan" in 2006.

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	Certification.								
Virginia Virginia's P-16 Council http://www.edu cation.virginia. gov/Initiatives/ P- 16Council/inde x.cfm	Executive Order The Council consists of 19 members and is chaired by the Secretary of Education. Other members include representatives from the House and the Senate, as well as the Superintendent of Public Instruction, the Director of the State Council on Higher Education, the Chancellor of the Community College System, the President of the Board of Education and eight citizen members.	2005	P-16	Yes A blend of federal, private and state funds will finance the Council's work. Estimated direct costs for the work of the Council are \$15,000.	Coordinate and serve as an oversight committee for education reform efforts, preschool through college; improve transitions from one level of education to the next; develop data systems that provide student information at all levels of education.	No	Yes In process of developing policies.	Yes There is business representation on the Council.	In the process of developing policies.
Advisory Council: http://www.hec b.wa.gov/abou t/advisory/advi soryindex.asp P-16 Research Page: http://www.hec b.wa.gov/rese arch/issues/p1 6.asp	Agency Initiated An Advisory Council includes members from K- 12 and higher education and was established to help the Washington Higher Education Coordinating Board carry out its statutory duties. Members serve two year terms. Washington also	2003	K-16	No	Increase access to postsecondary education to improve economic opportunities in the state; align early learning and kindergarten.	Yes H.B. 2964 created the "Department of Early Learning" to improve linkages and smooth transitions between early learning and K- 12 programs.	Yes H.B. 2817 established state objectives for improving college access and degree completion in high demand fields, such as engineering, science and math.	Yes Outreach efforts are part of the design of the Department of Early Learning.	The Higher Education Coordinating Board developed a strategic plan for higher education in the state that includes collaboration with K- 12 and the workforce. The Legislature has also passed several bills related to early learning and student transitions.

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	recently passed legislation (H.B. 2964) in 2006 creating a "Department of Early Learning."								
Wisconsin PK- 16 Leadership Council http://www.wisconsin.edu/pk 16/	Agency Initiated Includes the Department of Public Instruction, the University of Wisconsin System, the Wisconsin Technical College System and the Wisconsin Association of Independent Colleges and Universities. The voluntary initiative also includes members or state government, education representatives and leaders from the business community.	2000	P-16	Yes Federal Teacher Quality supplemental grant provided initial funding. In-kind contributions from founding membership sustain the work of the council.	Provide more early learning opportunities throughout the state; improve the transition between K-12 and postsecondary education by better utilizing the senior year of high school; improve teacher education by providing more professional development.	Yes Improving early childhood care and education is a key strategy.	Focus on the senior year of high school and improving student transitions is another key strategy. PK-16 Academies foster collaboration between K-12 and higher education faculty to align standards.	Yes Business representation is included on the Council.	Creation of four model PK-16 Academies at three public universities and one private college. Faculty is working on aligning curriculum and improving teaching quality. The Council also established a "Programs of Distinction" award to identify programs that have created broadbased partnerships and influenced and improved teaching quality and student learning in the state.

Sources

The information compiled in this StateNote came from a combination of Web site research, legislative research and survey data.

Arizona Executive Order 2005-19 Colorado Executive Order B 009 06 Delaware Executive Order 47 FL. STAT. ANN. ch. 1000, 1001, 1007, 1008 Georgia Executive Order 1996
IND. CODE ANN. § 20-19-4-2
Maine Executive Order 2004
N.C. GEN STAT. § 116C-1
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