### Policy Options to Tackle the Achievement Gap



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Your education policy team.

### A Broader and Bolder Approach to School Reform:

Closing the opportunity gap and transforming schools

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#### The Reproduction Dilemma

- Rather than reducing poverty education is implicated in the reproduction of inequality across generations
  - Inequality in society reinforces inequitable outcomes – achievement gap
  - Significant disparities remain between "visible minorities" and white middle class students
- US education policies have failed to disrupt these patterns or break the cycle of poverty

#### Narrow vs. Broad Approach Broad Narrow

- Use pressure to foster accountability
- Focus exclusively on achievement
- Use test scores to rank
- Adopt scripted teacher-proof curriculum
- Hold principals accountable
- Treat parents as consumers
- Punitive approach to discipline
- Encourage competition among schools

#### Focus on learning conditions

- Use assessment to diagnose
- Develop teacher skills continuously
- Focus on "whole child" health, nutrition, safety
- Hold all stake holders accountable
- Treat parents as partners
- Use discipline to develop character
- Expand learning opportunities

 Promote cooperation between and among schools Not everything that can be counted counts. Not everything that counts can be counted. William Bruce Cameron, 1963

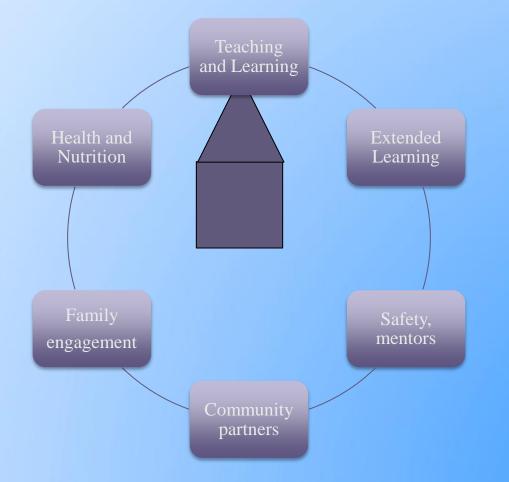
#### The Biggest Obstacle: Normalization of Failure

- Tendency for staff to treat patterns of achievement as "normal"
  - Complacency Staff has grown accustomed to the predictability of academic outcomes
  - Rationalizations Teachers and administrators explain low achievement by blaming parents and students
  - Beliefs Staff believes that culture and biology determine intelligence rather than access to resources and educational opportunity

#### Five Essential Ingredients for School Improvement Organizing Schools for Improvement, 2010 – Bryke, et.al.

- 1) A coherent instructional guidance system
- 2) Development of the professional capacity of faculty
- 3) Strong parent-community-school ties
- 4) A student-centered learning climate
- 5) Leadership that drives change

We need a new vision to create schools that can counter the effects of inequality



#### What We Know

- Student achievement is affected by a variety of social, psychological and environmental factors
- Services must be provided in a coordinated manner to counter effects of poverty and improve developmental and learning outcomes
- Changing outcomes for youth requires a focus on the needs of the "whole child"
  - Physical, social, psychological and emotional needs
  - Art, music and physical education must be included

#### **Key Principles**

Poverty is not a learning disability but ignoring poverty can be disabling

- Education can play a role in breaking the cycle of poverty if it promotes empowerment.
- Education must also promote excellence by breaking stereotypes, empowering students and cultivating mastery.
- Schools must be organized to meet student needs

### Bronx Academy of Language and Technology



### Students in control of learning at Hollenbeck Middle School,



#### Teachers must focus on learning...

- Make expectations clear and standards explicit by modeling and exposing students to high quality work
- Utilize diagnostic tools to check for understanding
- Learn about their students interests in order to make their lessons culturally relevant
- Focus on motivation and engagement by soliciting feedback and questions from students
- Analyze student work with a focus on evidence of competence and mastery

## Respond in a holistic manner to the needs of children

- Health and welfare needs
- Social and emotional needs
- Developmental challenges
- Family and community challenges
- Create an environment where children can thrive

## PS 28 obtains highest gains in literacy and math in Brooklyn -2012



## Brockton scholarship winners 2015



# Stay focused on the right questions:

- Instead of "How do we raise achievement?"
  - How do we promote healthy development and get students *excited about learning*?
- Instead of "How do we hold teachers accountable?"
  - How do we hold *everyone accountable* Governors, Presidents, superintendents, teachers, students and parents?
- Instead of "How do we close the achievement gap?"
  - How do we close opportunity gaps and create schools where a child's race and class are not predictors of outcomes?